



Havering
LONDON BOROUGH

Notice of Non-Key Executive Decision

Subject Heading:	Night Marshalls Contract Tender and temporary extension of current contract
Decision Maker:	Helen Oakerbee Director of Planning & Public Protection
Cabinet Member:	Cllr Barry Mugglestone Cabinet Member for Environment
ELT Lead:	Helen Oakerbee Director of Planning & Public Protection
Report Author and contact details:	Jane Eastaff jane.eastaff@havering.gov.uk 01708 432024
Policy context:	The Council has been allocated funding from the Mayor's Office of Policing and Crime (MOPAC) Violence Reduction Unit (VRU) London Crime Prevention Fund (LCPF) grant for 2025-2028. Funding is provided to support the delivery of the Havering Community Safety Partnership's (HCSP) Partnership Plan and statutory obligations under the Crime and Disorder Act 1998
Financial summary:	MOPAC LCPF has awarded the Council £0.300m, for the years 2024-2027 inclusive. £0.180m of which is to fund the Night Marshall Project at £0.060m per year. Year 1, (2024-2025), had a waiver applied due to lateness of the funding being received. For the remaining period

Non-key Executive Decision

This power was delegated to the Director of Planning and Public Protection from 3rd April 2024.

STATEMENT OF THE REASONS FOR THE DECISION

The Night Marshalls Project is funded by the Mayor's Office of Policing and Crime (MOPAC) through the London Crime Prevention Fund Grant for Financial Years 2025/26, 2026/27, 2027/28. The project receives £60 000 per year. Year 1 was awarded a waiver due to the late confirmation of the grant. To ensure continuity of the project a procurement exercise is required to tender the service for a further two year period.

Reducing violent crime is a key priority of the Havering Community Safety Partnership.

A competitive procurement process will be followed, as required by the grant conditions. The value of this contract falls below the threshold where the procurement process is regulated by the Procurement Act 2023. At least five organisations will be invited via a 'mini tender' for the contract.

The Marshalls act as a visible guardian to make residents feel safer and actively engage with vulnerable individuals to reduce opportunities for violent crime.

Night Marshalls will work collaboratively with partners and members of Safe and Sound and Romford Bid to help identify anti-social behaviour. They will liaise with night time venue owners, door staff, Street Pastors, Enforcement Officers, Street Triage and the emergency services to ensure that Havering's night time economy is welcoming and safe to visit.

The primary role of the Night Marshall is to provide a uniformed street presence and reassurance to members of the public.

The role may involve, assisting vulnerable people – offering advice and guidance – removing bottles and glasses which could be used during any disorder and to link in with Havering's CCTV control room.

The Night Marshalls will be in place from 11:00 pm until 5:00 am on a Friday and Saturday night.

The current contract ends 31st March 2026.

In accordance with those grant funding conditions, the Council is preparing a competitive tender exercise to award a new contract

However, as this is a new competitive procurement exercise for this type of service, it has taken slightly longer than anticipated to identify suitable organisations to invite to bid and to prepare all the documents need for that procurement exercise. As a result, the Council will not have the new contract in place when the current contract expires.

Non-key Executive Decision

Humm Security Services Limited have provided a very good night marshall service and have indicated that they are willing to continue to provide this service on the current terms for an interim period when the existing contract expires.

Permission is therefore sought to extend the current contract with Humm Security Services Limited for a period of two months commencing 1 April 2026 to enable us to continue to provide the night marshall service until the new longer-term contract has been procured.

OTHER OPTIONS CONSIDERED AND REJECTED

Failure to tender the project may result in the project being unable to continue beyond the current arrangements.

Suspend the service until the new contract is procured:

This was rejected as we need to keep the service running until the new contract is procured to help protect the safety and viability of Romford town centre's night-time economy.

A decision not to employ the Night Marshalls may lead to an increase in alcohol fuelled anti-social behaviour and violence within the night time economy.

PRE-DECISION CONSULTATION

None

NAME AND JOB TITLE OF STAFF MEMBER ADVISING THE DECISION-MAKER

Name: Jane Eastaff

Designation: PLACE – Enforcement



Signature:

Date:28/04/2026

Part B - Assessment of implications and risks

LEGAL IMPLICATIONS AND RISKS

The Council has a duty in section 17 of the Crime and Disorder Act 1998 to consider crime and disorder implications, which includes a duty to exercise its various functions with due regard to the need to do all it reasonably can to prevent crime and disorder in its area. The Council has an existing contract for the provision of night services and it is making a decision to extend the existing contract and procure a new contract to start upon the expiry of the existing contract for that purpose.

The Council has the power to extend the existing contract and procure a new contract through section 111 of the Local Government Act 1972 which permits the Council to do anything which is calculated to facilitate, or is conducive or incidental to, the discharge of any of its functions and through its general power of competence in section 1 of the Localism Act 2011 to do anything an individual can do, subject to certain limitations. None of the limitations apply to this decision.

The value of the existing contract and the estimated value of the contract that will be procured are below the applicable threshold for service contracts stipulated in the Procurement Act 2023 (PA) of £207 720. Therefore, it is not subject to the full PA regime.

For these reasons, the Council can extend the existing contract and procure the new contract.

FINANCIAL IMPLICATIONS AND RISKS

The report seeks approval to undertake a procurement exercise to tender the Night Marshalls service for a further two-year period to ensure continuity of delivery following the expiry of the current contract on 31st March 2026. This enables the Council to continue delivery of the Night Marshalls Project funded by MOPAC through the London Crime Prevention Fund (LCPF) for the remaining grant period.

The Night Marshalls Project is funded at £0.060m per annum through the MOPAC LCPF grant, covering financial years 2025/26 to 2027/28, with an overall grant value of approximately £0.180m across the three- year period. There is no net cost to the Council, as expenditure is fully grant funded.

If procurement is delayed, there is a risk of service interruption, reducing the effectiveness of night- time economy safety interventions as there is no provision for the continuation of service from the Enforcement revenue budget.

A mini tendering exercise is required due to contract value and duration, and failure to follow this process would place the Council in breach of grant conditions and procurement rules.

Non-key Executive Decision

The proposed two- month extension will be delivered on the same terms and conditions as the current contract and can be accommodated within the annual grant envelope.

The proposal represents good value for money, as it enables the continuation of a preventative community safety service at no direct cost to the Council. The service contributes to reducing alcohol- related anti- social behaviour and violence, potentially avoiding higher downstream costs associated with policing, enforcement, health, and community harm.

HUMAN RESOURCES IMPLICATIONS AND RISKS (AND ACCOMMODATION IMPLICATIONS WHERE RELEVANT)

There are no HR implications to this decision as the Night Marshalls will be provided via a procured contract for services and not by employing staff or workers directly.

EQUALITIES AND SOCIAL INCLUSION IMPLICATIONS AND RISKS

The Public Sector Equality Duty (PSED) under section 149 of the Equality Act 2010 requires the Council, when exercising its functions, to have 'due regard' to:

- (i) The need to eliminate discrimination, harassment, victimisation, and any other conduct prohibited by or under the Equality Act 2010;
- (ii) The need to advance equality of opportunity between persons who share protected characteristics and those who do not; and
- (iii) The need to foster good relations between those who have protected characteristics and those who do not.

Protected characteristics include age, sex, race, disability, sexual orientation, marriage and civil partnerships, religion or belief, pregnancy and maternity, and gender reassignment.

The Council is committed to all of the above in the provision, procurement, and commissioning of its services, and the employment of its workforce. Additionally, the Council is dedicated to enhancing the quality of life and wellbeing for all Havering residents with regard to socioeconomic and health determinants.

An EHIA (Equality and Health Impact Assessment) has not been completed and is not required for this decision.

The Council seeks to ensure equality, inclusion, and dignity for all. There are no equalities and social inclusion implications and risks associated with this decision.

ENVIRONMENTAL AND CLIMATE CHANGE IMPLICATIONS AND RISKS

No implications identified from acceptance of grant

Non-key Executive Decision

HEALTH AND WELLBEING IMPLICATIONS AND RISKS

Serious violence has been identified as having a major detrimental effect on the health and wellbeing of victims and their children or families. By preventing antisocial behaviour, creating safer environments, safeguarding vulnerable people, and reducing alcohol- and drug- related harm, thus reducing pressure on emergency services, Night Marshalls have a very high potential to improving health and wellbeing of the population.

All projects that provide support for victims or tackle violence will seek to improve the long-term health and wellbeing of those affected.

Not receiving the MOPAC fund would mean the above support services will not be able to continue and it would have a negative impact on the health and wellbeing of victims, their children and wider Havering communities.

BACKGROUND PAPERS

VRU LONDON CRIME PREVENTION FUND 2025-28 specification Havering VRU LCPF letter dated 13 February 2025

APPENDICES

None

Non-key Executive Decision

Part C – Record of decision

I have made this executive decision in accordance with authority delegated to me by the Leader of the Council and in compliance with the requirements of the Constitution.

Decision

Proposal agreed

Details of decision maker

Signed 

Name: **Helen Oakerbee, Director of Planning and Public Protection**

Date: 5 May 2026

Lodging this notice

The signed decision notice must be delivered to Committee Services, in the Town Hall.

For use by Committee Administration

This notice was lodged with me on _____

Signed _____